

Royal Mail plc Full Year Results 2016-17

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Moya Greene, Chief Executive Officer, commenting on the results, said:

“We have made good progress against all of our strategic priorities. This has been a more challenging period for UK businesses and we have come through it well.

“Our multi-year focus on costs is a key priority. We are on track to avoid around £600 million of annualised costs in UKPIL by 2017-18. We are past the peak of investment; we now expect net cash investment of around £450 million in 2017-18.

“GLS is performing very well and is growing revenue organically and through acquisitions. Its deep expertise and focus on B2B parcels in multiple geographies – now 41 European countries and seven states in the US – positions it to be a greater force for growth for the Company. We will continue to invest in careful and focused international expansion by GLS.

“Through a combination of our strategic approach to costs and more efficient investment spend, we will support our progressive dividend policy with the in-year trading cash generation of the Group.”

Group financial summary¹

	52 weeks ended 26 March 2017	52 weeks ended 27 March 2016
Reported results (£m)		
Revenue	9,776	
Operating profit before transformation costs	490	
Operating profit after transformation costs	353	
Profit before tax	335	
Basic earnings per share – continuing operations (pence)	27.5p	
In-year trading cash flow	420	
Net debt	(338)	
Proposed full year dividend per share (pence)	23.0p	
Adjusted results (£m)		
Revenue	9,776	
Operating profit before transformation costs	712	
Operating profit after transformation costs	575	
Margin	5.9%	
Profit before tax	559	
Basic earnings per share (pence)	44.1p	

Business units

(£m)	Revenue		Underlying change	Adjusted operating profit before transformation costs	
	52 weeks ended 26 March 2017	52 weeks ended 27 March 2016		52 weeks ended 26 March 2017	52 weeks ended 27 March 2016
UKPIL	7,658	7,671	(2%)	540	525
GLS	2,118	1,580	9%	163	170
Group	9,776	9,251	1%	712	742

Adjusted operating profit before transformation costs declined by five per cent. Parcel revenue increased down two per cent. UKPIL parcel volumes were up three per cent, driven by growth in parcel revenue. As previously stated, overall business uncertainty impacted letters.

UKPIL parcel volumes were up three per cent, driven by growth in parcel revenue. As previously stated, overall business uncertainty impacted letters. Addressed letter volumes (excluding the impact of political parties' election mailings) declined by six per cent. As previously stated, overall business uncertainty impacted letters.

GLS strategic focus and cost reductions drove a one per cent reduction in UKPIL underlying costs before transformation costs. This is the third year of underlying reduction.

UKPIL collections, processing and delivery productivity improved but remained at the better end of our target range.

Group performance^{1,2}

- Revenue was up one per cent on an underlying basis. Growth in GLS was offset by the decline in UKPIL revenue.
- Adjusted operating profit before transformation costs was £712 million, down six per cent.
- Adjusted operating profit margin after transformation costs increased on an underlying basis by 10 basis points.
- Reported operating profit before transformation costs was £490 million.

Outlook summary

- We are past the peak of investment spend. Net cash investment was £492 million compared to £656 million in 2015-16.
- In-year trading cash flow increased to £420 million.
- Net debt increased to £338 million following the acquisition of Golden State Delivery Services Inc. (GSO) and Agencia Servicios Mensajería S.A.U. (ASM).
- The Board is recommending a final dividend of 15.6 pence per ordinary share and a total dividend of 23.0 pence per share for 2016-17, up four per cent.

Responding to challenging operating environment and continuing to generate sustainable cash generation.

Expect to keep in step with addressable UK parcels market³ growth and continue to drive operational improvements.

Maintain outlook for addressed letter volume decline of between five to ten per cent (excluding the impact of political parties' election mailings) - higher end of range of decline in 2017-18 if business uncertainty persists.

Business performance^{1,2}

- Continue to invest in GLS' careful and focused international expansion for the Group.
- Remain on track to avoid around £600 million of annualised operating losses in 2017-18.
- Expect net cash investment of around £450 million in 2017-18 and per annum going forward.
- Progressive dividend policy supported by in-year trading cash flow Group.



Source: [Royal Mail Group](#)

Reported results are prepared in accordance with International Financial Reporting Standards (IFRS). Adjusted results exclude the pension charge to cash difference and specific items, consistent with the way that financial performance is measured by Management and reported to the Board.

Movements are presented on an underlying basis. For further details of reported results, adjusted and underlying Alternative Performance Measures (APMs) used in the Financial Report for the full year ended 26 March 2017, including reconciliations to the closest IFRS measures where appropriate, see page 22.

Internal estimate based on Triangle Management Services/RMG Fulfilment Market Measure (2015); defined as individually addressed parcels and packets, generated and delivered in the UK, weighing up to 30kg, that do not require special handling. Includes access fulfilment large letters & parcels and excludes click&collect, same-day small local operators and all international traffic. Excludes Amazon Logistics and other retailers' own delivery networks.

